

INCLUSIVE BY DESIGN:

Strategic Diversity, Equity, and Inclusion Action Plan



WHAT IS THE PLAN?

The *Inclusive by Design: Strategic Action Plan* is Mount St. Joseph University's roadmap to fulfill its institutional mission and achieving diversity, equity, and inclusion goals. This plan focuses on the three institutional priorities outlined in the University's Transformation 2025 Strategic Plan.



MOUNT ST. JOSEPH UNIVERSITY®

MOUNT ST. JOSEPH UNIVERSITY MISSION STATEMENT

Mount St. Joseph University is a Catholic academic community grounded in the spiritual values and vision of its founders, the Sisters of Charity. The University educates its students through interdisciplinary liberal arts and professional curricula emphasizing values, integrity and social responsibility. Members of the Mount community embrace:

- excellence in academic endeavors;
- the integration of life and learning;
- respect and concern for all persons;
- diversity of cultures and beliefs;
- service to others







Strategic Diversity, Equity, and Inclusion Action Plan GOALS, STRATEGIES, AND ACTIONS

INSTITUTIONAL PRIORITY 1: GROW ENROLLMENT STRATEGICALLY

Goal 1: Grow Enrollment and Net Tuition Revenue Increase enrollment of underserved undergraduate and graduate populations, reflecting regional demographics.

Strategies:

- Create an Admission Counselor for Diversity Position
- Create PA and PT school pathways with HBCUs (Central State, Kentucky State, and Wilberforce)
 - Identify a point-of-contact at each institution
 - Develop articulation agreements for students from these institutions to enter the PA and PT programs
- Create and Implement a Summer Bridge Program
- Create and Implement Mentor Programs to Serve Underserved Students
- Enhance the Student Experience through Creating a Path to Campus for NPHC Organization





INSTITUTIONAL PRIORITY 2: ENRICH EDUCATIONAL QUALITY

Goal 1: Increase Student Engagement, Opportunities and Success

Enrich the Core Curriculum by strengthening the connection between Diversity and Inclusion, Mission Integration and the curriculum

Strategies:

- Connect the co-curricular to the curricular
- Evaluate and integrate curricular and co-curricular programming to increase measures of cultural competence
- Conduct an audit of diversity, equity, and inclusion related curricular and co-curricular programming
- Create and Implement a Diversity, Equity, and Inclusion Mini-Grant Program
- Create and Implement a Student Co-Curricular Equity Minded Leadership Certificate Program
- Create and Implement a Student Diversity Conference





INSTITUTIONAL PRIORITY 3: BECOME A BEACON TO THE REGION

Goal 2: Attract, Develop and Retain Talented and Engaged Employees

Improve the University's workforce composition to align with the regional demographics for underserved populations

- Create and Implement a Faculty and Staff Mentoring Program
- Create and Implement a Diversity, Equity, Inclusion, and Access Fellows Program
- Create and Implement a Training on How to Recruit and Retain Underrepresented Faculty and Staff
- Develop and Implement a Diversity, Equity, Inclusion, and Access Advocate role for Search Committees
- Increase Engagement with Active Recruitment Practices







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